

# A Study on Contributing Factors to Body Regions' Discomfort among Public Sector's Employees

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**Abstract---** *Assessing the current ergonomic practices information that will influence employees' body regions is the purpose of this study. A survey questionnaire was distributed to staff in public sectors in the Peninsular Malaysia. The Statistical Package for Social Science (SPSS) version 21.0 was used for data analysis. Correlations and regression analysis was used to analyze the data. The results showed significant relationship between work station, job control, job demand, physical environment, break time, social support and body regions' discomfort. Besides that, multiple regression analysis showed that only 18.8 percent of the variance in the body regions' discomfort has been significantly explained by two variables (human factors and work environment). Thus, another 81.2 percent of variance explained by other variables like physiological, behavioral and motivational variables that are important in explaining the body regions' discomfort that have not been considered in this study. It is suggested for future study to survey these variables in other industries. It is very essential to build perception on the importance of ergonomics amongst the workforce in Malaysia as such for this could lead into a higher organizational productivity and efficiency.*

**Keywords---** *Human Factors, Work Environment, Body Regions' Discomfort*

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## I. INTRODUCTION

In Malaysia, Chandrasakaran, Chee, Rampal and Tan (2003) in their study on the Prevalence of MSD: The problems and risk factors among 529 women workers in semiconductor found that 83.4 percent had musculoskeletal disorders (MSD) symptoms with three most common MSD problems that were back pain (57.8%), lower leg (48.4%), and shoulder (44.8%). Three significant associations were found. First was on standing too long with upper and lower leg pain. The second was on prolonged sitting with neck and shoulder pain. Lastly on extensive bending with shoulder, arm, back and upper leg pain. Thus, the research indicated an obvious correlation among work-related musculoskeletal pain and the lengthy hours that are spent in the specific postures and movements.

Study by Mazlan, Win Kye, and Rampal (2000) among batik workers in Kelantan, Malaysia found that 60.2 percent of employees faced musculoskeletal symptoms at work. The most common pain was shoulders (41.0%), lower back (34.4%), and ankle (34.4%). Thus, in preventing these musculoskeletal symptoms, it is crucial in recovering both ergonomic and psychosocial environments in organizations.

Furthermore, in fulfilling the employer's responsibilities by ensuring the employees to have a safe workplace, industries, including public sectors, should comply with the Occupational Safety and Health Act 1994. The third objective of the said act mentioned: "to promote the work environment for employees that conform to the

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requirements of their physiological and psychological" is a special focus on the ability of ergonomic in improving the safety and health of employees. Even though the employers are bind by this regulation, the statistics report by Social Security Organization (SOCSO) shown that in2007, there were 921 cases of exposure and contact with extreme temperatures, 3,380 cases of over-exertion or strenuous movement, 13 cases of disease caused by vibration, and 26 cases of musculoskeletal disorders (MSD). While in 2016, the cases of over-exertion or strenuous movement have increased to 7,047, cases of exposure and contact with extreme temperatures were 436, 89cases of disease caused by vibration and 1,006 cases of musculoskeletal disorders (MSD). Most of the cases showed an increasing trend (refer Table 1).

Table 1: SOCSO Statistics From 2007 – 2017

Type of Case	Year										
	2007	2009	2010	2011	2012	2013	2014	2015	2016	2017	
Exposure and contact with extreme temperatures	921	646	655	539	433	422	379	387	436	451	
Over-exertion or strenuous movement	3,380	2,715	3,518	3,519	4,943	5,609	5,202	5,462	7,047	7,192	
Disease caused by vibration	13	33	34	65	0	5	6	98	89	-	
Musculoskeletal disorders (MSD)	26	116	823	88	88	744	551	677	1,006	1,354	

Source: SOCSO (2007 - 2017)

As a result, inclusion of principles of ergonomic in the work tasks design and equipment is essential so as employees are not burdened with excessive bodily stress, strain, and overexertion incorporating vibration, discomforted postures, forceful exertions, recurring motion, in addition to bulky raising (OSHA, 2000). Therefore, identification of ergonomic hazards should be the initial phase in rectifying the hazards and enhancing employees' safety and health protection (OSHA, 2000). Hence, the psychometric analyses of the ergonomics' perception scales should be the focus of many studies. So far, there are few studies that tried to validate the correlation between ergonomic and performance or inspecting the construct, criterion and validating the content scale (Seo et al., 2004 cited in Havold & Nettet, 2008). Hence, to explain the ergonomic concept, it is important to develop an extensive tool and validating the scale comprehensively. Thus, evaluating the determinant of ergonomic element that can influence employees' body discomfort is the purpose of the study.

## II. LITERATURE REVIEW

Work related musculoskeletal disorder is the term used to state conditions like cumulative trauma disorder, repetitive strain injury or overuse syndromes. Situations that involve muscles, tendons or nerves are usually evident by pain and discomfort around the body area (Lemaster & Atterbury, 1996). Many research has been conducted on the area of musculoskeletal disorders that include rates, identification of risk factors, clinical diagnosis including issues of returning work in the manufacturing or other industries (Roto & Kivi, 1991). The areas in the related employments, work activities and worksites are normally foreseeable and work tasks affecting risk in ergonomic are generally restricted to one or two body areas.

Even, works in the construction sectors need the usage of multiple body regions, like handling of hand and power equipment, perpetual movement in the awkward positions and recurring, powerful use of the back and upper and lower limbs and all are entirely recognized as risk factors of musculoskeletal disorders (Armstrong, Buckle, & Fine, 1993). According to Tarcan, Varol and Ates (2004) and Wojcikiewicz (2003), blood flow will reduce with static movements and causing muscle fatigue and tension.

Fahrenberg (1995) indicated that musculoskeletal problems can cause tension and will affect health condition such as feeling cold, itchy throat, dry skin, stomachache, and headache. Commonly, low back pain occurred due to oldness, physical fitness, smokers, body weight excess the back and abdominal muscles strength. Furthermore, anxiety, depression, emotional instability and pain behavior are psychological factors, associated with the occurrence of back pain (Pfleger, 2003).

According to Woolf and Pfleger (2006), there have been evidences on the relationship between obesity and musculoskeletal conditions. Commonly, obesity is related to the disabling range states in adults and some evidences of childhood obesity showed a considerable effect on musculoskeletal problems (Anandacoomarasamy et al., 2008; Shiri et al., 2010; Tsiros et al., 2011). Across countries in the European Union, there is a normal trend of obesity among women which is higher compare to men (OECD, 2010).

As stated by Cook, Burgess-Limerick and Papalia (2004), the use of ergonomic chair will affect the workers' performance in minimizing their fatigue and stress. Poor posture is usually due to the task being performed and from poor ergonomic design of the computer workstation. For example, while typing on the keyboard, the parallel positions of the row and the inward rotation of the forearms and the wrists and a sideways bend is critical. This awkward position, result in the increase of the carpal tunnel which shortly increase the risk of Carpal Tunnel Syndrome (CTS) (Fagarasanu & Kumar, 2003). If the workstation is poorly designed, to see the computer screen the workers may need to tilt their neck. They may need to bend his/her trunk forward when the monitor is far away.

Additionally, positioning keyboard condition too high, too low or too far away, may cause the workers to lift up their shoulders. According to Straker, Pollock and Mangharam (1997), shoulders position at 30 degree flexion as compared to 0 degree shoulder flexion, posture of the workers accounted greater discomfort and fatigue. Besides that, Blatter and Bongers (2002) found that prolonged static posture have the strongest influence on MSD incidence.

The design of workstation on the ergonomic perspective can effectively minimize stress and improve productivity in the contact between the various components (Dempsey, McGorry, & O'Brien, 2004). Workstation that aren't ergonomically designs may expose workers to excessive physical tension, strain, and overexertion, including vibration, uncomfortable postures, powerful energy, recurring movement and lifting heavy objects (Leaman, 1995).

DeCroon, Sluiter, Kuijter, and Frings-Dresen (2005) found that the workstation design, directly or indirectly affect the psychological and physiological reactions for example crowding tension, induced exhaustion in occupation, decrease in job satisfaction and blood pressure level increase. Besides that, for reactions in the long term it comprises the reduced in performance and also the negative health outcomes for examples chronic exhaustion, burnout and musculoskeletal disorder (DeLange et al., 2002; Sluiter et al., 2003). Poorly designed workstation will rise distress to the workers because of their awareness that they are unprotected to health risks (Timoteo-Afnidad, 2010).

The definition of psychological work factors are the facets of the occupational environment for instance occupational roles and occupational pressure that will give about to the occurrence of stress toward the workers (Lim & Carayon 1993; ILO 1996). Lim and Carayon (1993) examined the connection between psychological work factors such as work pressure and job controls and found out that these factors were essential forecasters of superior and thoracic limbs musculoskeletal discomfort particularly neck regions and shoulder areas.

In addition, several evidences showed the consequence of job strain (job control as well as job demand) on health. Cote et al. (2009) suggested that, it increase the risk and incidence of the neck pain when job demand and job control are high. Niemi, Levoska, Rekola and Keinanen- Kiukaanniemi (1997) supported this finding. They pointed out a positive association between job control together with the neck and shoulder symptoms. Job strain among workers is usually due to the task to be accomplished and the amount is frequently beyond their control.

Besides, there are studies that examined actual workloads and narrated the association between tasks and work related musculoskeletal disorders. The diversity of contributing factors to musculoskeletal discomfort have been revealed by studies. This include, increased in job demand and extra hours putting the work on the computer (Bernard et al., 1994; Faucett & Rempel, 1994). Even, Polanyi et al. (1997) indicated that workers who are facing a regular deadline and demand of high psychological have low in skill discretion and also in social backing and they need to spend extra time keyboarding and were more likely to account moderate to MSD symptoms severely.

Additionally, Theroell et al. (1991) found that high mental requests and low decision latitude were related with the self-reported muscle tension and the musculoskeletal symptoms. In their cross sectional study among the homecare, they found symptoms around the region of the neck, the shoulders including low back specially for the employees involved with a great workload. The combination of great mental demands and low decision leeway, work pressure, was shown to be an important factor, not only for cardiovascular diseases but also for the negative health outcomes (Karasek et al., 1990). Job demands in the nursing sectorspecially are probably a mix between physically demanding in the job tasks and also in the mental demands (Malin, Monica, & Hagberg, 1997).

Research by Wickens, Lee, Liu along with Becker (2004) indicated that the occurring of injuries at workplace are due to the tools used by employees in performing their work. Besides the work environment been made more comfortable, pain could be minimized, when lesser alterations of the equipment are commenced namely table, chair, machine and others (Wojcikiewicz, 2003). As an illustration, the chair that are been used by employees in performing their task to fulfill three principal functions which are increasing individual efficiency, besides the fatigue is minimize at the workplace and also in suiting the posture of the body (Wojcikiewicz, 2003).

Furthermore, there are report of workers, resulting productivity been affected due to their discomfort and stress at work. For instance, being overly hot, cold, and draughty or been harassed vialacking in their privacy, affecting their ability in performing their work properly (Leaman, 1995). Such situations give rise to hazards in the workplace, deprived employees' health, incapacities together with the decreasing of the employees' productivity including the quality of the products.

Furthermore, air quality is one essential factor determining organizational comfort levels. Indoor air quality was stated, directly influencing on the worker health problems, besides leading the workplace to be uncomfortable. (Czubaj, 2002; Shiaw-FenFeng, 2002; Wilson, 2001). Making indoor air in good quality will improve quality of the production besides helping in minimizing the outcomes of work stress (Martin, 1999). Ellis (2002) stated that research on ergonomic has shown the nature of warmness and coldness and intense temperature in the workplace can have a negative effect with work performance. Besides that, some researchers have related the quality of the air can cause influence on the worker fatigue and moods.

Without good rest after working long hours, the workers stress level will increase, contributing toward industrial accidents. Iacovides, Fountoulakis, and Kaprinis (2003) indicated, causing the work stress outcomes are due to long working hours. Moreover, in the long duration, it will affect the employees' health besides causing accidents, in the short duration. (Savery& Luks, 2000).In line with Blatter and Bongers (2002) cross-sectional study, they found that individuals who worked using computer in a day for more than 6 hours was related with upper extremities MSD in all body regions for both gender.

Likewise, typing often requires nonstop, relatively forceful and fast striking of the keys, static loading in the static way including placing the arms, hands and wrist in the awkward position, revealing toward an increased risk of overdoing arm by the operator computer(Carter & Banister, 1994). Also similar study by Ijmker et al. (2007) stated there was a strong usage in the duration of the computer mouse usage, linking reliably toward the occurrence of hand-arm symptoms than the length ofthe entire computer and usage of the keyboard.

As per Woods (2005), general social support, comprises supervisor and colleagues support, recognition of colleagues, administration obligation toward health and safety in addition to the management backing for safety and health to raise health problems were found to have relationship with communication at work. Bongers et al. (2006) shown connection to work related neck including also the upper limb musculoskeletal symptoms are due to job demand, work control in addition to societal support. Moreover, the author concluded that there seem to exist the more pertinent factor of social support among the mixed occupational populations rather than in theoffice setting.

The study on work demand, job control and social support by Hartvisgsen et al.(2004) on psychosocial concerning lower back pain reported that there has no connection between psychosocial factors and lower back pain. In contrast, Hoogendoorn et al. (2000) concluded that low work place social support will influence risk factor for back pain. Probably, the strongest claim that low in the social support in the work place is linked to back pain (Linton, 2001).

There have been publication on the risk factors associated in consideration of work like static loads, recurring movements, high force effort, unfavorable work postures, high work pace, stress, high requests, deficient social support and deficient in controlling (Kuorinka & Forcire, 1995; Winkel & Westgaard, 1992).

### **III. METHODOLOGY**

Targeting population of the study was employees in public sectors in the Peninsular of Malaysia. The sampling design was convenience sampling. The samples of this study were employees in the public sector stratified by occupational group: management and non-management staff. The employees were chosen as they are exposed to psychosocial workplace conditions and job stress as risk factors for musculoskeletal symptoms. Self-administered questionnaires were used as its data collection. Survey questionnaire was distributed to the chosen respondents. The survey consists of two sections: demographic and respective variables including body discomfort, human factors (health and body posture) and work environment which include job control, job demand, tools, work station, physical environment, break time and social support. Body discomfort was measured using Nordic questionnaire investigate about symptoms at different regions (neck, shoulders, lower back, and elbows/wrists/hands); "During the past two (2) year I had pain or complaints in one or more of the following body regions: neck, shoulders, lower back, and elbows/wrists/hands." The five response options were "never", to "several times a day". The data analysis used was Statistical Package for Social Science (SPSS) version 21.0. Correlations and regression analysis was used to analyze the data.

### **IV. FINDINGS**

#### ***4.1 Correlation***

The hypothesis for this analysis was:

H<sub>1</sub>: There is a positive relationship between the independent variables(IVs) (health, body posture, workstation, job control, job demand, tools, physical environment, break time and social support) and the dependent variable(DV) (body regions' discomfort).

A Bivariate Pearson's product-moment correlation coefficient was analyzed in assessing the relationship between the IVs (health, body posture, workstation, job control, job demand, tools, physical environment, break time and social support) and DVs (body regions' discomfort). From Table 2, there was a positive correlation between work station and body regions' discomfort, where  $r = 0.310$ ,  $p < 0.05$ . Hence, hypothesis was accepted. In general, there was a low positive correlation between work station together with the body regions' discomfort (31.0%). Meaning that increasing in work station design were correlated with increase in body regions' discomfort.

For job control, it seems that there was a positive connection between job control and body regions' discomfort, where  $r = 0.195$ ,  $p < 0.05$ . There was a low positive link between job control and body regions' discomfort (19.5%). Thus, hypothesis was accepted.

For job demand, there was a positive relationship between job demand and body regions' discomfort, where  $r = 0.156$ ,  $p < 0.05$ . There was a low positive relationship between job demand and body regions' discomfort (15.6%). Thus, hypothesis was accepted.

There was a positive correlation between physical environment and body regions' discomfort, where  $r = 0.243$ ,  $p < 0.05$ . There was a low positive relationship between physical environment and body regions' discomfort (24.3%). Thus, hypothesis was accepted. It means that increases in physical environment were linked with increase in body regions' discomfort.

For break time, it was seen that there was a positive correlation between break time and body regions' discomfort, where  $r = 0.204$ ,  $p < 0.05$ . There was a low positive correlation between break time and body regions' discomfort (20.4%). Thus, hypothesis was accepted.

There was a positive relationship between social support and body regions' discomfort, where  $r = 0.310$ ,  $p < 0.05$ . There was a low positive connection between social support and body regions' discomfort (31.0%). Thus, hypothesis was accepted. It means that increases in social support were associated with increase in body regions' discomfort.

As for health, there was a negative relationship with body regions' discomfort while for body posture and tools, there were insignificant relationships with body regions' discomfort. Thus, the hypotheses were rejected.

Table 2: Correlations

Variables	Body regions' discomfort
Health	-0.052 (0.468)
Body posture	0.121 (0.103)
Work station	0.310 ** (0.000)
Job control	0.195 ** (0.008)
Job demand	0.156 ** (0.035)
Tools	0.073 (0.327)
Physical environment	0.243** (0.001)
Break time	0.204** (0.006)
Social support	0.310** (0.000)

\* Correlation is significant at the 0.05 level (2-tailed).

\*\*Correlation is significant at the 0.01 level (2-tailed).

## 4.2 Regressions

The hypothesis for this analysis was:

H<sub>2</sub>: Health, body posture, workstation, job control, job demand, tools, physical environment, break time and social support will influence body regions' discomfort.

Multiple regression analysis was utilized to evaluate the effect of independent variables (health, body posture, workstation, job control, job demand, tools, physical environment, break time and social support) on dependent variable (body regions' discomfort). As depicted in Table 3, the regression results shown the R square value of 0.188. This designates that 18.8% of the variances that clarified the DV (body regions' discomfort) was accounted for by the IVs (health, body posture, workstation, job control, job demand, tools, physical environment, break time and social support) where the F value = 4.484 at  $p < 0.05$ . Thus, hypothesis was accepted. Further, health ( $\beta = -2.083$ ,  $p < 0.05$ ), work station ( $\beta = 2.182$ ,  $p < 0.05$ ), and social support ( $\beta = 2.291$ ,  $p < 0.05$ ) were significant predictors of body regions' discomfort.

Table 3: Regressions Analysis

Model	Coefficients <sup>a</sup>		Standardized		t	Sig.
	Unstandardized Coefficients		Coefficients			
	B	Std. Error	Beta			
(Constant)	.008	.862			.010	.992
health	-.397	.191	-.158		-2.083	.039
body_posture	.150	.106	.109		1.413	.159
work_station	.397	.182	.191		2.182	.030
job_control	.169	.132	.114		1.281	.202
job_demand	-.126	.174	-.067		-.720	.473
tools	-.097	.176	-.045		-.550	.583
physical_environment	.192	.188	.087		1.018	.310
break_time	.160	.125	.102		1.280	.202
social_support	.422	.184	.184		2.291	.023

a. Dependent Variable: body regions' discomfort\_frequency

r square = 0.188, F = 4.484, p = 0.000

## V. DISCUSSION AND CONCLUSION

Result of the correlation analysis demonstrates that there has no significant correlation between health and body regions' discomfort. This result is contrary to several studies. According to Fahrenberg (1995), these musculoskeletal problems can cause tension and will affect health condition such as feel cold, itchy throat, dry skin, stomachache, and headache. It has been demonstrated on studied toward employees subjected toward stressful



psychosocial working condition by Frankenhaeuser and Gardell (1976) that employees, also showing increased autonomic stimulation (e.g. increase heartbeat and blood pressure, increase muscle tension).

This research illustrated that there has no significant correlation between body posture and body regions' discomfort. This is contrary to several studies that indicated there was a significant link between body posture and body regions' discomfort. According to Cook et al. (2000) including Fagarasanu besides Kumar (2003) indicated that awkward body posture has been associated with an increase in body regions' discomfort. Straker, Pollock and Mangharam (1997) revealed that when the shoulders were at 30-degree flexion as compared to 0-degree shoulder flexion, posture the workers accounted greater discomfort and fatigue.

Besides that, the result of this study demonstrates that there was a significant correlation between workstation and body regions' discomfort. This is consistent with other findings that revealed work station has strong impact on body regions' discomfort. According to DeCroon et al. (2005), the design of the workstation might directly or indirectly result in physiological and psychological reactions for example occupationally induced exhaustion, crowding stress, decrease in job satisfaction also making levels of blood pressure to be increase.

This research demonstrated that job control has a significant correlation between job control and body regions' discomfort. This is consistent with other findings that indicated job control is associated with body regions' discomfort. Cote et al. (2009) suggested that when job demand and job control are high, it can effect on increasing the risk and incidence of neck pain. This finding was also reinforced by Niemi et al. (1997), which shown, there has positive correlation between job control and neck and shoulder symptoms. Job strain among workers is usually due to the task to be accomplished and the amount is frequently beyond their control.

Furthermore, the result of the correlation analysis confirmed the significant positive relationship between job demand and body regions' discomfort. This finding reinforced by Cote et al. (2009) shown that high amount of work demand can result in the rise of neck pain risk. Findings by Neimi et al. (1997) also shown that there was a positive association between work stress toward the shoulder and neck pain. This means that by increasing in job demand, may cause stress that will lead toward increasing the risk of body regions' discomfort especially the neck including the shoulder pain.

In addition, the result of this study demonstrated there was no significant correlation between tool and body regions' discomfort. This is contrary by previous studies. Tarcan et al. (2004) clarified that if the association does not supply a good working environment for the workers for examples supplying the best-fitting tools and furniture, the risk becoming ill related toward the workplaces will increase. According to Woods et al. (1999), their finding confirmed high levels of musculoskeletal pain and discomfort amongst UK cleaners. The main problem areas were neck, shoulders, elbows, wrists/hands, lower back and knees.

This study revealed that the physical environment is associated with body regions' discomfort. Czubaj (2002), Shiaw-Fen Ferng (2002) and Wilson (2001) supported the finding, indicated that air quality is a very crucial factor in the determining in the levels of the organizational comfort. There is a direct impact on health problems of the indoor air quality that can leads toward the workplace environments to be uncomfortable. The employee productivity will be affected, when they express discomfort and stress such as being overly hot, very cold, extremely

draughty or harassed by means of lack of privacy in the ways that affect their ability to perform their work properly (Leaman, 1995).

A result of the correlation analysis showed that break time is positive significant associated with body regions' discomfort. This is supported by several studies according to Gerr, Marcus and Ensor (2002) and Village, Rempel and Teschke (2005) revealed that rise hours of computer work are associated with an increase in musculoskeletal disorder on all the parts of their body. Moreover, Blatter and Bongers (2002) found that neither men nor women doing their job using computer with extended 6 hours per day was linked with upper extremities in around the body regions. To significantly decreases the risks of musculoskeletal pain and injury and error rates during intensive computer work are significantly declined the employees should be allowed flexible micro breaks in exactly 30 second for every 10 minutes (Henning et al., 1996).

This study result, illustrates that social support is associated with body regions' discomfort. Making its consistent with findings of other research by Bhanderiet al. (2008), who discovered a relationship between upper extremity musculoskeletal disorders and support from colleagues along with from seniors at place of work. Buckle and Woods (2002) in their study discovered the connection between social support and musculoskeletal health. Furthermore, Bongers et al. (1993) deduced that deprivation of social support from work colleagues was positively linked with musculoskeletal disorder. Exist also, strong proof regarding low social support at work place was associated toward the back pain risk (Hoogendoorn et al., 2000). However, this finding was dissimilar with Hartvigsen et al. (2004), who reported negative correlation between social support and low back pain and the consequences of low back pain. Nevertheless, there are discrepancies findings from these recent research of low back pain. There are several findings that support a positive viewpoint of the role of social support in relation to low back pain (Hoogendoorn et al., 2000), whereas other findings by other researchers do support the negative concluded statement given out by Hartvigsen et al. (2004).

Furthermore, the independent variables; human factors (health and body posture) and work environment (work station, job control, work demand, tools, physical environment, rest time and social support) were significantly explained the variance in dependent variable (body regions' discomfort). Multiple regression analysis shown that 18.8 percent of variance in body regions' discomfort accounted for by the independent variables (human factors and work environment). The fact that only 18.8 percent of the variance in the body regions' has been significantly explained by these two variables (human factors and work environment) and they have another 81.2 percent of variance explained other additional variables that are important in explaining the body regions' discomfort that have not been considered in this study.

As a conclusion, the range in terms of age, longitudinal studies with larger samples would assist in establishing a causal correlation between various risk factors and musculoskeletal disorders. Many studies shown that correlation between psychosocial work performer, work stress and musculoskeletal discomfort could not be effectively done by cross sectional method. (Bongers et al., 1993; Sauters & Swanson, 1996); thus the relationship among these factors should be studied over a period of time. Future research can further study on the effect of musculoskeletal problems differences between male and female. Furthermore, future study can be made on the differences between industries.

It is very crucial to build perception on the importance of ergonomics among the Malaysian workforce. In this way, this will improve the employee health and their performance, leading toward the higher organizational productivity and efficiency.

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